Medium Term Revenue and Expenditure Framework.

Prepared in terms of the Local Government: Municipal Finance Management Act (56/2003): Municipal Budget and Reporting Regulations, Government Gazette 32141, 17 April 2009.

"Shared prosperity through co-operative participation"

ANNUAL BUDGET 2015/2016

VER.1.0(23.03.2015)

KAI !GARIB MUNICIPALITY

Table of Contents

SECTION 1 – MAYOR SPEECH 3
SECTION 2 - COUNCIL RESOLUTIONS 6
SECTION 3 - EXECUTIVE SUMMARY 9
SCTION 4 - OVERVIEW OF BUDGET RELATED-POLICIES 17
SECTION 5 - OVERVIEW OF BUDGET ASSUMPTIONS 18
SECTION 6 - OVERVIEW OF BUDGET FUNDING 19
SECTION 7 - MUNICIPAL MANAGER'S QUALITY CERTIFICATE 21
SECTION 8 – SCHEDULES A1 TO A10 23

Section 1 – Mayor speech

The 2015/2016 financial year poses for local government big challenges of which the greatest challenge is the local elections. Another major challenge is the electricity increases and salary negotiations

Enormous pressure is being placed on households via the municipality. Aged infrastructure with the accompanied maintenance makes planning not easy.
Municipal income does not grow at the same rate as the expenditure.
The budget process was as inclusive as possible. All officials up to the level of supervisor had been consulted and made inputs. All inputs had been considered.

The current Council could at least experience the improvement from disclaimer to qualified audit opinion. In spite of what we expected bigger challenges lies ahead for Kai !Garib with regard to improve in terms the financial viability of the municipality.
Internally all roll players were involved while the external process awaits the municipality during the months of April and May.

The public will have to be sensitized in terms of Council's financial challenges to execute its mandate as well as the public's responsibility to empower the municipality to deliver by means of service their rates and service accounts.

Council is committed to work hard to make a positive contribution towards the lives of all our residents. Council together with management is also committed to improve this coming year in terms of Kai !Garib's audit outcome as well as the cash flow situation.

Tariff Implications

The National Electricity Regulator (NERSA) has approved an increase in the bulk tariff from Eskom of 14.24 per cent. National Treasury in MFMA Circular No. 75 advises local government "to structure their 2015/16 electricity tariffs increases based on the approved 12.20 per cent NERSA guideline tariff increase."

On top of this excessive increase the media already reports of an application of Eskom to NERSA to increase the tariffs to 25 per cent. This will increase the pressure on the already economically tired consumers.

The effect of these increases on electricity tariffs has a material effect on the Municipality's cash flow and the economy of the towns as electricity is the biggest driver in terms of income generation for the municipality.

The water, refuse and sewerage tariffs increases will be 5 per cent across the board.

Assessment Rate Rebates

The rates tariffs are based on the new valuation roll implemented on the 1st of July 2014. This roll together with the tariffs were disputed by the rate payers during the 2014/2015 financial year.

The municipality is still confident that this roll is of a better standard than the previous roll and therefore also reflects many corrections on the previous roll.

Other matters

Employee costs have risen by 11 per cent on the 2014/15 adjustment budget

figure. This includes the annual increase of 4.4 per cent on basic remuneration as per Circular 75, as well as the normal annual notch increases.

The repairs and maintenance budget for 2014/15will decrease by 17% on the adjustment budget figure for 2013/14. Although Council realizes and acknowledges the requirements to increase Repairs and Maintenance, Council must however be realistic within the cash flow limitations. The simple fact is that the actual amount of indigent consumers, together with KAI !GARIB's geographically extend, means a challenge for the municipality and that the budget provision will never be enough.

As mentioned earlier the municipality is facing many challenges, e.g. the improvement on the audit opinion, the improvement of the municipality's cash flow and on top of that compliance to SCOA. SCOA alone will take an enormous amount of time, effort and probably money at all levels to ensure full compliance.

Putting a budget together was not an easy task and I thank the Director of Finance, and his team for drawing up a budget which may not make everybody happy.
Thank you also to the Acting Municipal Manager who I believe has done an excellent job in leading the administration and to the Directors and staff for their continued hard work in delivering services under sometime difficult circumstances.

My thanks to my Mayoral Committee, to you Madam Speaker and my ANC comrades in Council and indeed to all Councillors for your active and, at times very lively, inputs in Council. This is what democracy is about.

Section 2 - Council Resolutions

RECOMMENDATION

The Council approved and adopted the following resolutions:

1. The Council of Kai !Garib Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:

   1.1. The draft annual budget of the municipality for the financial year 2015/16 and the multi-year and single-year capital appropriations as set out in the following tables:

   1.1.1. Budgeted Financial Performance (revenue and expenditure summary) as contained in the annual budget report Table A1;

   1.1.2. Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in the annual budget report Table A2;

   1.1.3. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in the annual budget report Table A3;

   1.1.4. Budgeted Financial Performance (revenue by source and expenditure by type) as contained in the annual budget report Table A4; and

   1.1.5. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in the annual budget report Table A5.

1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:

1.2.1. Budgeted Financial Position as contained in the annual budget report Table A6;

1.2.2. Budgeted Cash Flows as contained in the annual budget report Table A7;

1.2.3. Cash backed reserves and accumulated surplus reconciliation as contained in the annual budget report Table A8;

1.2.4. Asset management as contained in the annual budget report Table A9; and

1.2.5. Basic service delivery measurement as contained in the annual budget report Table A10.

2. The Council of Kai !Garib, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with affect from 1 July 2015 the tariffs for property rates; electricity-; water-; sanitation-; solid waste services and other services charges as set out in Annexure A.

3. To give proper effect to the Municipality's annual budget, the Council of Kai !Garib Municipality approves:

3.1.1. That the Municipality be permitted to enter into long-term loans for the funding of the capital programmes in respect of the MTREF in terms of Section 46 of the Municipal Finance Management Act.

3.2. That the Municipal Manager be authorised to sign all necessary agreements and documents to give effect to the above lending programme.

4. Provision of 4.4 per cent salary increase has been made for all the permanent and fixed terms employees.

Section 3 - Executive Summary

The application of sound financial management principles for the compilation of the Municipalities financial plan is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

National Treasury's MFMA Circulars No. 75 was used to guide the compilation of the 2015/16 MTREF.

The following table is a consolidated overview of the proposed 2015/16 Medium-term Revenue and Expenditure Framework:

Table 1 Consolidated Overview

	2014/2015 ANNUAL BUDGET	2014/2015 ADJUSTMENT BUDGET	2015/2016 ANNUAL BUDGET
TOTAL OPERATING REVENUE	207 250 171	193 669 106	203 551 275
TOTAL OPERATING EXPENDITURE	188 030 865	193 669 106	181 767 274
SURPLUS/(DEFICIT) FOR YEAR	-19 219 306	0	-21 784 000
TOTAL CAPITAL EXPENDITURE	26 593 000	27 147 000	20 694 800

Total operating revenue has grown by 5.10 per cent when the 2015/16 financial year when compared to the 2014/15 Adjustment Budget.

Total operating expenditure for the 2015/16 financial year has been appropriated at R 181.767 million.

The capital budget amounts to R 20.694 million for 2015/16. The draft capital budget will be funded from the Municipal Infrastructure Conditional

Grants. There is very little scope to accommodate external borrowing levels over the medium-term.

2.1 Operating Revenue Framework

For Kai !Garib to improve the quality of services; provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of this municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The following table is a summary of the 2015/16 MTREF (classified by main revenue source):

Table 2 - Summary of revenue classified by main revenue source

Description	2014/2015				2015/2016
	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast	Draft Budget
R thousands					
Revenue By Source					
Property rates	24 018 845	24 018 845	21 077 365	24 018 845	24 018 845
Property rates - penalties & collectio	2 000 000	3 000 000	2 668 430	3 000 000	2 200 000
Service charges - electricity revenue	61 972 990	48 820 000	33 389 189	48 820 000	56 020 000
Service charges - water revenue	13 821 000	11 007 000	8 335 195	11 007 000	11 550 000
Service charges - sanitation revenue	7 516 000	7 600 000	5 017 524	7 600 000	7 975 000
Service charges - refuse revenue	5 300 000	4 850 000	3 485 705	4 850 000	5 097 500
Service charges - other	0	0		0	
Rental of facilities and equipment	956 143	185 335	151 573	185 335	183 005
Interest earned - external investmer	15 750	120 000	77 172	120 000	120 000
Interest earned - outstanding debtor	8 500 000	8 550 000	6 109 427	8 550 000	7 800 000
Dividends received	0	0	0	0	
Fines	58 800	102 250	72 233	102 250	117 250
Licences and permits	476 000	493 100	363 889	493 100	480 100
Agency services	6 481 820	7 590 040	5 025 006	7 590 040	7 558 040
Transfers recognised - operational	54 401 000	55 401 000	44 089 522	55 401 000	57 832 000
Other revenue	553 823	753 535	523 737	753 535	815 535
Gains on disposal of PPE	0	0	0		
Total Revenue (excluding capital transfers and contributions)	**186 072 171**	**172 491 105**	**130 385 967**	**172 491 105**	**181 767 275**

Revenue generated from rates and services charges forms a significant percentage of the revenue basket for the Municipality. Rates and service charge revenues comprise more than half of the total revenue mix. In the 2014/2015 adjustment budget, revenue from rates and services charges totals R 99.295 million or 51 per cent. This increases to R106.861 million. The percentage revenue generated from rates and services charges increased to 52 per cent which can be attributed to the share that the sale of electricity contributes to the total revenue mix. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality.

Operating grants and transfers totals a forecast amount of R 57.832 million in the 2015/16 financial year. The aforementioned amount has a direct link to expenditure on operational grants, and is only recognized as revenue

when the conditions of the transfers made has been met. It might differ from the grants received.

The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table 3 Operating Transfers and Grant Receipts

	R
Grant : ES	3 280 000
Grant : ES	49 058 000
TOTAL ES	**52 338 000**
Grant : EPWP	1 189 000
Grant : FMG	1 875 000
Grant : MSIG;	930 000
SUBSIDY: INEP;	1 500 000
TOTAL OPERATING	**57 832 000**
SUBSIDY: MIG;	21 784 000

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the Municipality.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases in excess of the upper boundary of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

The percentage increases of Eskom bulk tariffs are beyond the mentioned inflation target. Given that these tariff increases are determined by external

agencies, the impacts it have on the municipality's electricity tariffs are largely outside the control of the Municipality. Discounting the impact of these price increases in lower consumer tariffs will erode the Municipality's future financial position and viability.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity, petrol, diesel, chemicals, cement etc. The current challenge facing the Municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions

The proposed tariff increases is set at:

- Property rates - New Valuation Roll
- Electricity - 12.20 % (Still to be approved by NERSA)
- Water - 5 %
- Refuse Removal - 5 %
- Sewerage - 5 %

Income forgone (Free Basic Services and other rebates)

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these rebates and free services the households are required to register in terms of the Municipality's Indigent Policy. At this point the setup of the costing

system does not provide a system generated split of the types of rebates granted.

The total cost of the social package is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

3.2 Operating Expenditure Framework

The following table is a high level summary of the 2015/2016 budget and MTREF (classified per main type of operating expenditure):

Table 4 - Summary of operating expenditure by standard classification item

Description	2014/2015				2015/2016
	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast	Draft Budget
R thousands					
Expenditure By Type					
Employee related costs	73 480 358	75 600 450	59 397 484	75 600 450	84 131 759
Remuneration of councillors	4 415 000	4 937 000	2 642 414	4 937 000	4 937 000
Debt impairment	20 580 000	20 580 000	0	20 580 000	16 500 000
Depreciation & asset impairment	7 255 107	4 071 360	0	4 071 360	
Finance charges	1 011 000	1 820 000	690 876	1 820 000	1 820 000
Bulk purchases	44 300 000	44 000 000	34 650 080	44 000 000	50 350 000
Other materials	4 441 000	4 387 117	2 305 145	4 387 117	3 630 465
Contracted services	5 871 200	9 048 000	6 045 667	9 048 000	8 685 000
Transfers and grants	4 158 000	13 102 200	7 658 166	13 102 200	4 879 000
Other expenditure	22 519 200	16 122 979	12 615 301	16 122 979	6 834 050
Loss on disposal of PPE	0	0	0	0	
Total Expenditure	**188 030 865**	**193 669 106**	**126 005 133**	**193 669 106**	**181 767 274**
Surplus/(Deficit)	**-1 958 694**	**-21 178 001**	**4 380 834**	**-21 178 001**	**0**
Transfers recognised - capital	21 178 000	21 178 000	20 503 000	21 178 000	21 784 000
Contributions recognised - capital					
Contributed assets	0	0	0	0	
Surplus/(Deficit) after capital transfers & contributions	**19 219 306**	**-1**	**24 883 834**	**-1**	**21 784 000**

The budgeted allocation for employee related costs for the 2014/15 financial year totals R 75.600 million, which equals 39 per cent of the total operating

expenditure. This percentage increases to 46 per cent on the budget for 2015/2016. Based on the guidelines provided by National treasury, salary increases have been factored into this budget at a percentage increase of 4.40 per cent for the 2015/16 financial year. An annual increase of 4 per cent has been included in the two outer years of the MTREF.

The cost associated with the remuneration of councilors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998).

The provision of debt impairment was determined based on the cash collection for a preceding 12 months.

Provision for depreciation and asset impairment has not been provided for. Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 1 per cent (R1.820 million) of operating expenditure excluding annual redemption for 2015/16. Bulk purchases are directly informed by the purchase of electricity from Eskom. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses. Bulk purchases make up 28 per cent (R50.350 million) of operating expenditure for the 2015/2016 financial year.

The following table gives a breakdown of the main expenditure categories for the 2015/16 financial year.

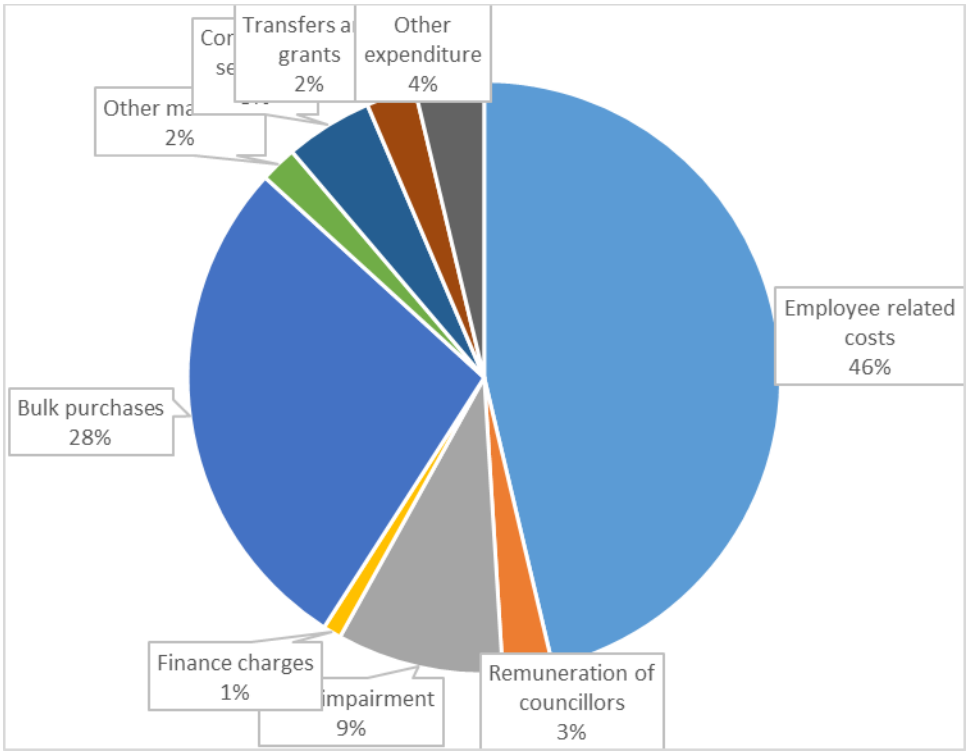

Figure 1 - Main operational expenditure categories for the 2014/15 financial year

Repairs and maintenance

In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. At current the Municipality cannot report on the outcome of the different cost drivers combined to Repairs and maintenance. The table below provides a breakdown of the repairs and maintenance in relation to asset class and reflects only purchase of materials and some contracted services.

3.3 Capital expenditure

Capital expenditure amounts to R25.695 of which R20.695 MIG funded is. The only additional expenditure relates to IT software and hardware, office

equipment, tools and equipment as well as the replacement of some of the service delivery vehicles. Attached is a schedule of needs identified by the different departments. The needs list reflect needs beyond Kai !Garib's financial ability currently.

Sction 4 - Overview of budget related-policies

The Municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

The following policies are to be reviewed.

1. **Virement**
2. **Budget**
3. **Cash management and Investment**
4. **Supply Chain Management**
5. **Administration and Management of Indigents**
6. **Customer Care, Credit Control and Debt Collection**
7. **Tariff**
8. **Assessment Rates**
9. **Transport allowances for Essential Users**
10. **Fleet Management**
11. **Fixed Assets**
12. **Traveling & Accommodation**
13. **Funding and Reserves**

14. **Borrowing Policy**
15. **Inventory Management**
16. **Petty Cash**
17. **Telephone**
18. **Overtime**
19. **Unauthorised expenditure and Procedures**

Section 5 - Overview of budget assumptions

3.1 External factors

Kai !Garib' income base comprise of mostly residential consumers and rate payers of which a a material percentage are retired people with a fixed monthly income.

Escom price increases is an external factor that Council has no control over.

3.2 General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2015/16 MTREF:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on Municipality's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity; and
- The increase in the cost of remuneration.

  Employee related costs comprise 46 per cent of total operating expenditure in the forecast for the 2015/16 financial year and

therefore this increase above inflation places a disproportionate upward pressure on the expenditure budget.

3.3 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. Collection rate for revenue services

The base assumption is that tariff and rating increases will increase at a rate slightly higher that CPI over the long term. It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term.

The rate of revenue collection is based on the cash collections of the preceding 12 month period.

3.4 Salary increases

A salary increase of 4.4 per cent across the board. Only warm bodies have been budgeted for.

Section 6 - Overview of budget funding

4.1 Medium-term outlook: operating revenue

The following table is a breakdown of the operating revenue over the medium-term:

Breakdown of the operating revenue over the medium-term

The following graph is a breakdown of the operational revenue per main category for the 2015/16 financial year.

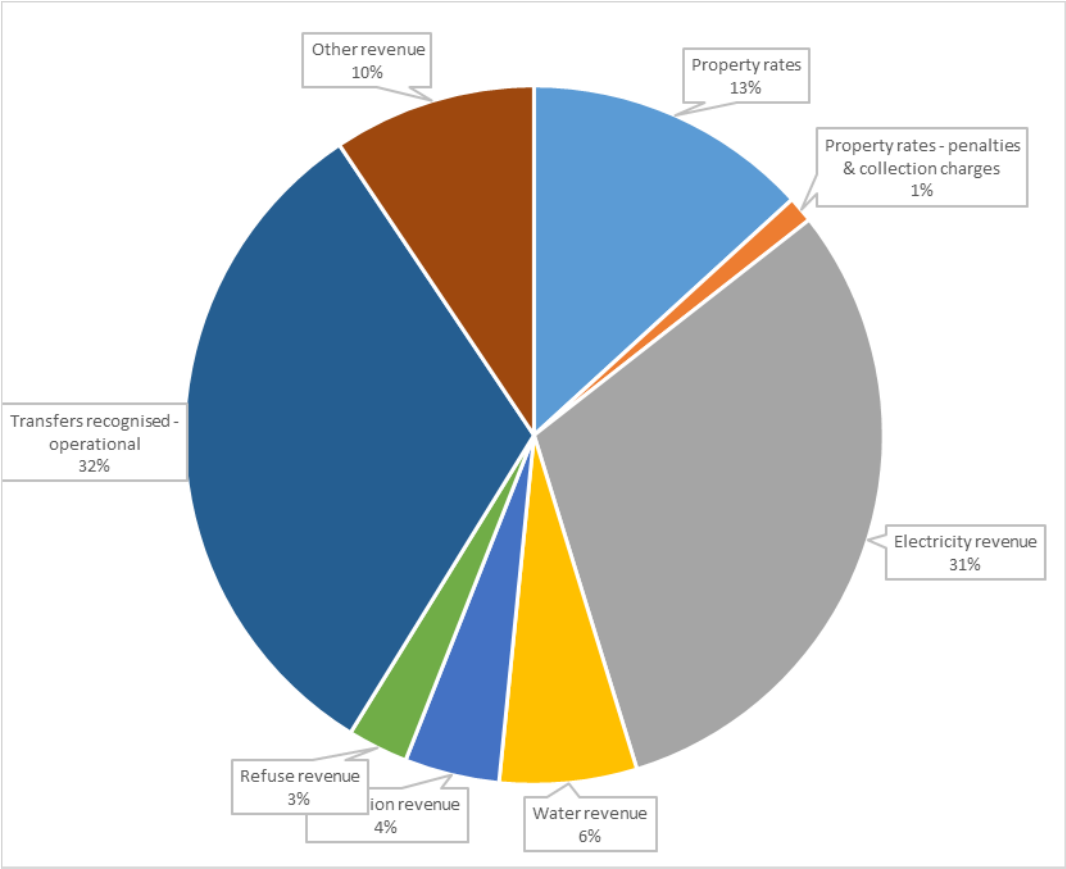

Figure 5 - Breakdown of operating revenue over the 2015/16 MTREF

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The Municipality derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal. Property rates, operating grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc).

The proposed tariff increases for the 2015/16 MTREF on the different revenue categories are:

- Property rates - New Valuation Roll
- Electricity - 12.2 % (Still to be approved by NERSA)
- Water - 5 %
- Refuse Removal - 5 %
- Sewerage - 5 %

Section 7 - Municipal manager's quality certificate

I Gilbert Lategan, Acting Municipal Manager of Kai !Garib Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name _____

Municipal Manager of Kai !Garib Municipality

Signature _____

Date _____

Section 8 – SCHEDULES A1 TO A10

NC082 !Kai! Garib - Table A1 Budget Summary

Description	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Financial Performance										
Property rates	11 689	13 843	17 614	26 019	27 019	24 746	23 746	26 219	27 320	28 651
Service charges	71 037	71 472	73 301	87 288	72 277	74 170	50 077	73 755	82 239	86 278
Investment revenue	6 802	17	186	16	120	117	77	120	125	131
Transfers recognised - operational	37 357	48 571	50 936	53 467	53 467	53 425	39 846	55 402	55 133	57 448
Other own revenue	1 972	8 516	9 539	17 027	17 674	18 546	12 654	16 895	17 666	18 526
Total Revenue (excluding capital transfers and contributions)	128 858	142 419	151 576	183 816	170 557	171 004	126 401	172 391	182 483	191 034
Employee costs	49 458	62 612	75 168	74 030	74 450	81 890	58 830	74 605	90 826	96 965
Remuneration of councillors	4 752	5 009	4 704	3 735	6 087	5 281	3 252	4 937	5 036	5 187
Depreciation & asset impairment	33 457	35 682	43 250	7 255	4 071	1 357	–	–	–	–
Finance charges	1 256	997	2 320	1 011	1 820	1 300	693	1 859	1 856	1 912
Materials and bulk purchases	34 248	37 798	40 588	44 452	44 000	49 447	34 780	50 350	51 357	52 898
Transfers and grants	6 570	11 121	20 499	5 280	13 102	12 178	7 810	5 743	5 872	6 054
Other expenditure	67 107	46 852	45 861	50 947	50 138	36 627	19 918	37 327	45 599	46 967
Total Expenditure	196 848	200 070	232 390	186 710	193 669	188 080	125 285	174 821	200 547	209 984
Surplus/(Deficit)	(67 991)	(57 651)	(80 813)	(2 894)	(23 112)	(17 077)	1 116	(2 430)	(18 063)	(18 950)
Transfers recognised - capital	17 110	25 081	29 336	22 112	23 112	25 314	24 746	24 214	25 465	25 627
Contributions recognised - capital & contributed a	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(50 881)	(32 571)	(51 477)	19 218	(0)	8 237	25 862	21 784	7 402	6 677
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	(50 881)	(32 571)	(51 477)	19 218	(0)	8 237	25 862	21 784	7 402	6 677
Capital expenditure & funds sources										
Capital expenditure	9 687	–	26 969	23 929	23 929	35 698	35 698	24 405	24 899	25 401
Transfers recognised - capital	8 477	–	–	–	–	–	–	–	–	–
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	1 211	–	–	–	–	–	–	–	–	–
Total sources of capital funds	9 687	–	–	–	–	–	–	–	–	–
Financial position										
Total current assets	16 605	36 432	25 954	23 749	23 999	49 377	49 377	43 811	38 418	33 946
Total non current assets	824 794	821 512	818 440	762 004	762 004	836 655	836 655	769 254	794 476	771 588
Total current liabilities	51 957	50 170	83 104	38 301	38 301	102 106	103 653	34 329	32 182	30 793
Total non current liabilities	27 104	54 309	59 302	62 571	62 571	59 052	59 052	60 651	64 078	67 912
Community wealth/Equity	762 338	753 465	701 988	684 881	685 131	724 874	723 327	718 085	736 633	706 828
Cash flows										
Net cash from (used) operating	17 705	69 471	(7 021)	96 822	74 171	29 375	47 190	50 132	43 397	43 737
Net cash from (used) investing	(10 156)	4 197	(24 061)	(29 417)	(29 417)	(36 241)	(36 241)	(24 405)	(24 832)	(25 401)
Net cash from (used) financing	7 246	12 053	(2 750)	10 176	10 176	(338)	(338)	–	–	–
Cash/cash equivalents at the year end	(15 433)	51 591	(19 273)	77 581	54 929	(44 946)	(27 132)	25 727	44 292	62 628
Cash backing/surplus reconciliation										
Cash and investments available	3 114	14 626	(37 676)	3 402	3 402	(13 562)	(13 562)	3 657	3 865	4 141
Application of cash and investments	37 051	18 690	14 275	13 683	14 247	48 248	53 056	(11 407)	(8 673)	(6 938)
Balance - surplus (shortfall)	(33 937)	(4 064)	(51 951)	(10 282)	(10 846)	(61 810)	(66 617)	15 064	12 538	11 078
Asset management										
Asset register summary (WDV)	4 514	1 194	1 300	1 254	1 254	1 300	1 342	1 342	1 566	1 785
Depreciation & asset impairment	33 457	35 682	43 250	7 255	4 071	1 357	–	–	–	–
Renewal of Existing Assets	1 188	–	–	–	–	–	–	–	–	–
Repairs and Maintenance	38 602	3 597	5 077	4 097	2 937	2 702	2 365	2 365	2 183	2 248
Free services										
Cost of Free Basic Services provided	–	–	–	–	–	–	–	–	–	–
Revenue cost of free services provided	–	–	–	–	–	–	–	–	–	–
Households below minimum service level										
Water:	0	0	0	0	0	0	0	0	0	0
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–	–
Energy:	2	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–	–

NC082 !Kai! Garib - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue - Standard										
Governance and administration		32 612	82 634	62 816	89 800	90 290	88 429	90 663	91 863	95 996
Executive and council		1 005	705	2 351	2 961	2 960	801	3 280	3 430	3 584
Budget and treasury office		31 415	81 919	60 455	86 079	87 318	87 617	87 371	88 421	92 399
Corporate services		193	10	9	760	12	11	12	13	13
Community and public safety		1 526	787	2 369	(137)	257	2 586	254	265	278
Community and social services		246	780	532	(27)	257	1 162	254	265	278
Sport and recreation		165	8	1 947	(60)	–	1 421	–	–	–
Public safety		1 115	–	0	–	0	3	0	0	0
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	(111)	(50)	–	–	–	–	–
Economic and environmental services		17 110	4 349	9 190	27 983	29 029	29 374	29 775	30 841	32 338
Planning and development		17 110	4 663	9 535	28 133	29 429	29 800	30 075	31 147	32 654
Road transport		–	(313)	(345)	(150)	(400)	(425)	(300)	(306)	(315)
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		94 719	79 729	106 538	88 283	74 093	75 928	75 912	84 979	88 048
Electricity		59 478	53 711	62 714	62 053	51 796	52 623	57 446	60 305	62 152
Water		17 522	12 958	20 824	13 416	9 858	10 656	10 601	11 068	11 626
Waste water management		10 401	7 711	13 377	7 468	7 545	7 500	7 920	8 254	8 657
Waste management		7 318	5 349	9 623	5 346	4 894	5 149	(55)	5 352	5 613
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Standard	2	145 968	167 499	180 913	205 928	193 669	196 317	196 605	207 948	216 661
Expenditure - Standard										
Governance and administration		79 248	95 764	118 380	58 817	69 311	65 136	42 896	57 958	60 898
Executive and council		13 503	15 249	15 369	13 200	16 340	14 431	12 132	12 605	13 171
Budget and treasury office		55 768	68 700	89 588	34 922	40 204	34 193	15 128	28 745	30 084
Corporate services		9 976	11 816	13 423	10 695	12 768	16 512	15 635	16 608	17 643
Community and public safety		8 168	9 397	15 431	9 696	10 490	11 330	10 418	10 940	11 523
Community and social services		3 174	5 991	8 301	6 832	7 651	7 929	7 663	7 998	8 385
Sport and recreation		2 614	2 545	6 133	1 795	1 118	2 001	1 734	1 850	1 973
Public safety		1 620	1	–	–	–	–	–	–	–
Housing		–	–	107	2	456	402	444	475	507
Health		760	859	890	1 067	1 265	998	577	616	658
Economic and environmental services		9 079	10 751	13 349	23 619	17 841	17 877	23 059	24 247	25 566
Planning and development		1 482	3 266	3 670	12 614	7 581	8 638	15 148	15 856	16 662
Road transport		7 596	7 485	9 679	11 005	10 260	9 239	7 912	8 391	8 904
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		100 354	84 158	85 229	94 579	96 026	93 737	98 448	107 401	111 996
Electricity		78 680	57 273	50 953	58 605	58 715	58 849	63 511	65 108	67 328
Water		10 972	12 853	16 772	16 667	17 252	16 820	20 876	21 962	23 165
Waste water management		4 524	6 181	7 907	10 668	10 683	7 932	8 847	8 326	8 790
Waste management		6 177	7 851	9 597	8 639	9 377	10 136	5 214	12 005	12 714
Other	4	–	–	–	–	–	–	–	–	–
Total Expenditure - Standard	3	196 848	200 070	232 390	186 710	193 669	188 080	174 821	200 547	209 984
Surplus/(Deficit) for the year		(50 881)	(32 571)	(51 477)	19 218	(0)	8 237	21 784	7 402	6 677

NC082 !Kai! Garib - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote	1									
Vote 1 - EXECUTIVE AND COUNCIL		1 005	705	2 351	2 961	2 960	801	3 280	3 430	3 584
Vote 2 - BUDGET AND TREASURY		31 415	81 919	60 455	86 079	87 318	87 617	87 371	88 421	92 399
Vote 3 - CORPORATE SERVICES		193	10	9	760	12	11	12	13	13
Vote 4 - COMMUNITY AND SOCIAL SERVICES		1 182	1 252	1 265	6 979	8 396	9 711	8 437	8 791	9 219
Vote 5 - TECHNICAL AND ENGINERING SERVICES		95 062	79 476	108 085	88 006	73 804	77 039	75 721	84 786	87 851
Vote 6 - PLANNING AND DEVELOPMENT		17 110	4 137	8 746	21 143	21 178	21 138	21 784	22 508	23 594
Vote 7 -		–	–	–	–	–	–	–	–	–
Vote 8 -		–	–	–	–	–	–	–	–	–
Vote 9 -		–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	145 968	167 499	180 913	205 928	193 669	196 317	196 605	207 948	216 661
Expenditure by Vote *to be appropriated*	1									
Vote 1 - EXECUTIVE AND COUNCIL		13 503	15 249	15 369	13 200	16 340	14 431	12 132	12 605	13 171
Vote 2 - BUDGET AND TREASURY		55 768	68 700	89 588	34 922	40 204	34 193	15 128	28 745	30 084
Vote 3 - CORPORATE SERVICES		9 976	11 816	13 423	10 695	12 768	16 512	15 635	16 608	17 643
Vote 4 - COMMUNITY AND SOCIAL SERVICES		4 600	4 391	5 044	10 761	6 661	6 383	11 449	11 903	12 444
Vote 5 - TECHNICAL AND ENGINERING SERVICES		111 517	98 450	107 214	112 235	113 420	111 194	113 057	122 799	128 260
Vote 6 - PLANNING AND DEVELOPMENT		1 482	1 465	1 752	4 898	4 277	5 367	7 419	7 886	8 382
Vote 7 -		–	–	–	–	–	–	–	–	–
Vote 8 -		–	–	–	–	–	–	–	–	–
Vote 9 -		–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	196 848	200 070	232 390	186 710	193 669	188 080	174 821	200 547	209 984
Surplus/(Deficit) for the year	2	(50 881)	(32 571)	(51 477)	19 218	(0)	8 237	21 784	7 402	6 677

NC082 !Kai! Garib - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source											
Property rates	2	11 689	11 017	14 318	24 019	24 019	21 077	21 077	24 019	25 028	26 246
Property rates - penalties & collection charges		–	2 825	3 297	2 000	3 000	3 668	2 668	2 200	2 292	2 404
Service charges - electricity revenue	2	51 802	50 115	49 794	60 651	48 820	49 511	33 238	54 265	56 583	59 372
Service charges - water revenue	2	10 079	11 134	11 898	13 821	11 007	12 005	8 336	11 555	12 040	12 627
Service charges - sanitation revenue	2	5 476	6 101	6 907	7 516	7 600	7 551	5 018	7 975	8 310	8 715
Service charges - refuse revenue	2	3 680	4 122	4 702	5 300	4 850	5 102	3 486	(40)	5 306	5 565
Service charges - other		–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		198	115	157	956	185	215	153	183	191	200
Interest earned - external investments		6 802	17	186	16	120	117	77	120	125	131
Interest earned - outstanding debtors		–	7 481	7 907	8 500	8 550	8 959	6 109	7 800	8 128	8 523
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines		225	139	84	54	102	118	84	94	98	103
Licences and permits		–	–	–	–	–	–	–	–	–	–
Agency services		877	425	774	6 986	8 083	8 454	5 759	8 083	8 423	8 833
Transfers recognised - operational		37 357	48 571	50 936	53 467	53 467	53 425	39 846	55 402	55 133	57 448
Other revenue	2	671	356	552	531	754	800	548	734	827	867
Gains on disposal of PPE		–	–	66	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		128 858	142 419	151 576	183 816	170 557	171 004	126 401	172 391	182 483	191 034
Expenditure By Type											
Employee related costs	2	49 458	62 612	75 168	74 030	74 450	81 890	58 830	74 605	90 826	96 965
Remuneration of councillors		4 752	5 009	4 704	3 735	6 087	5 281	3 252	4 937	5 036	5 187
Debt impairment	3	40 919	13 759	5 623	20 580	20 580	6 864	4	13 466	16 830	17 335
Depreciation & asset impairment	2	33 457	35 682	43 250	7 255	4 071	1 357	–	–	–	–
Finance charges		1 256	997	2 320	1 011	1 820	1 300	693	1 859	1 856	1 912
Bulk purchases	2	30 018	37 798	40 588	44 452	44 000	49 447	34 780	50 350	51 357	52 898
Other materials	8	4 230	–	–	–	–	–	–	–	–	–
Contracted services		–	8 055	10 505	5 896	11 223	12 150	8 409	8 244	8 777	9 040
Transfers and grants		6 570	11 121	20 499	5 280	13 102	12 178	7 810	5 743	5 872	6 054
Other expenditure	4, 5	26 188	25 038	27 314	24 471	18 335	17 613	11 505	15 616	19 992	20 592
Loss on disposal of PPE		–	–	2 419	–	–	–	–	–	–	–
Total Expenditure		196 848	200 070	232 390	186 710	193 669	188 080	125 285	174 821	200 547	209 984
Surplus/(Deficit)		(67 991)	(57 651)	(80 813)	(2 894)	(23 112)	(17 077)	1 116	(2 430)	(18 063)	(18 950)
Transfers recognised - capital		17 110	25 081	29 336	22 112	23 112	25 314	24 746	24 214	25 465	25 627
Contributions recognised - capital	6	–	–	–	–	–	–	–	–	–	–
Contributed assets		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		(50 881)	(32 571)	(51 477)	19 218	(0)	8 237	25 862	21 784	7 402	6 677
Taxation		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		(50 881)	(32 571)	(51 477)	19 218	(0)	8 237	25 862	21 784	7 402	6 677
Attributable to minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		(50 881)	(32 571)	(51 477)	19 218	(0)	8 237	25 862	21 784	7 402	6 677
Share of surplus/ (deficit) of associate	7	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		(50 881)	(32 571)	(51 477)	19 218	(0)	8 237	25 862	21 784	7 402	6 677

NC082 !Kai! Garib - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Capital expenditure - Vote											
Multi-year expenditure *to be appropriated*	2										
Vote 1 - EXECUTIVE AND COUNCIL		–	–	–	–	–	–	–	–	–	–
Vote 2 - BUDGET AND TREASURY		–	–	–	–	–	–	–	–	–	–
Vote 3 - CORPORATE SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 4 - COMMUNITY AND SOCIAL SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 5 - TECHNICAL AND ENGINERING SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 6 - PLANNING AND DEVELOPMENT		–	–	–	–	–	–	–	–	–	–
Vote 7 -		–	–	–	–	–	–	–	–	–	–
Vote 8 -		–	–	–	–	–	–	–	–	–	–
Vote 9 -		–	–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	7	–	–	–	–	–	–	–	–	–	–
Single-year expenditure *to be appropriated*	2										
Vote 1 - EXECUTIVE AND COUNCIL		286	–	–	–	–	–	–	–	–	–
Vote 2 - BUDGET AND TREASURY		173	–	–	–	–	–	–	–	–	–
Vote 3 - CORPORATE SERVICES		361	–	–	–	–	–	–	–	–	–
Vote 4 - COMMUNITY AND SOCIAL SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 5 - TECHNICAL AND ENGINERING SERVICES		8 868	–	–	–	–	–	–	–	–	–
Vote 6 - PLANNING AND DEVELOPMENT		–	–	–	–	–	–	–	–	–	–
Vote 7 -		–	–	–	–	–	–	–	–	–	–
Vote 8 -		–	–	–	–	–	–	–	–	–	–
Vote 9 -		–	–	–	–	–	–	–	–	–	–
Vote 10 -		–	–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		9 687	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Vote		9 687	–	–	–	–	–	–	–	–	–
Capital Expenditure - Standard											
Governance and administration		819	–	–	–	–	–	–	–	–	–
Executive and council		286	–	–	–	–	–	–	–	–	–
Budget and treasury office		173	–	–	–	–	–	–	–	–	–
Corporate services		361	–	–	–	–	–	–	–	–	–
Community and public safety		–	–	–	–	–	–	–	–	–	–
Community and social services		–	–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–	–
Public safety		–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–
Economic and environmental services		2 656	–	–	–	–	–	–	–	–	–
Planning and development		–	–	–	–	–	–	–	–	–	–
Road transport		2 656	–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–	–
Trading services		6 212	–	–	–	–	–	–	–	–	–
Electricity		2 781	–	–	–	–	–	–	–	–	–
Water		3 336	–	–	–	–	–	–	–	–	–
Waste water management		95	–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–	–
Other		–	–	26 969	23 929	23 929	35 698	35 698	24 405	24 899	25 401
Total Capital Expenditure - Standard	3	9 687	–	26 969	23 929	23 929	35 698	35 698	24 405	24 899	25 401
Funded by:											
National Government		8 477									
Provincial Government											
District Municipality											
Other transfers and grants											
Transfers recognised - capital	4	8 477	–	–	–	–	–	–	–	–	–
Public contributions & donations	5										
Borrowing	6										
Internally generated funds		1 211									
Total Capital Funding	7	9 687	–	–	–	–	–	–	–	–	–

NC082 !Kai! Garib - Table A6 Budgeted Financial Position

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
ASSETS											
Current assets											
Cash		3 818	14 857	2 404	3 335	3 335	2 858	2 858	3 590	3 865	4 141
Call investment deposits	1	67	67	67	67	67	67	67	67	–	–
Consumer debtors	1	10 744	19 575	21 423	18 209	18 209	44 382	44 382	37 723	32 065	27 255
Other debtors		–	–	–	–	–	–	–	–	–	–
Current portion of long-term receivables		–	1 047	1 037	1 010	1 010	1 037	1 037	998	982	960
Inventory	2	1 976	887	1 023	1 128	1 378	1 032	1 032	1 432	1 506	1 590
Total current assets		16 605	36 432	25 954	23 749	23 999	49 377	49 377	43 811	38 418	33 946
Non current assets											
Long-term receivables		–	6 132	5 709	5 421	5 421	6 251	6 251	4 870	4 789	4 571
Investments		–	–	–	–	–	–	–	–	–	–
Investment property		4 495	1 134	1 200	1 200	1 200	1 200	1 200	1 300	1 500	1 700
Investment in Associate		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment	3	809 942	814 186	811 431	755 329	755 329	829 104	829 104	763 042	788 121	765 231
Agricultural		–	–	–	–	–	–	–	–	–	–
Biological		–	–	–	–	–	–	–	–	–	–
Intangible		19	60	100	54	54	100	100	42	66	85
Other non-current assets		10 337	–	–	–	–	–	–	–	–	–
Total non current assets		824 794	821 512	818 440	762 004	762 004	836 655	836 655	769 254	794 476	771 588
TOTAL ASSETS		841 399	857 944	844 394	785 753	786 003	886 032	886 032	813 065	832 894	805 533
LIABILITIES											
Current liabilities											
Bank overdraft	1	771	298	40 147	–	–	16 487	16 487	–	–	–
Borrowing	4	928	2 982	2 675	2 399	2 399	2 567	2 567	2 382	2 341	2 303
Consumer deposits		1 521	1 536	1 592	1 600	1 600	1 612	1 612	1 700	1 750	1 800
Trade and other payables	4	48 737	44 734	33 091	28 284	28 284	75 842	77 389	24 469	21 880	20 014
Provisions		–	621	5 598	6 018	6 018	5 598	5 598	5 778	6 211	6 677
Total current liabilities		51 957	50 170	83 104	38 301	38 301	102 106	103 653	34 329	32 182	30 793
Non current liabilities											
Borrowing		12 128	10 245	7 737	7 187	7 187	7 487	7 487	6 876	6 608	6 350
Provisions		14 977	44 063	51 565	55 384	55 384	51 565	51 565	53 775	57 470	61 563
Total non current liabilities		27 104	54 309	59 302	62 571	62 571	59 052	59 052	60 651	64 078	67 912
TOTAL LIABILITIES		79 061	104 479	142 406	100 872	100 872	161 158	162 705	94 980	96 260	98 706
NET ASSETS	5	762 338	753 465	701 988	684 881	685 131	724 874	723 327	718 085	736 633	706 828
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		762 338	753 465	701 988	684 881	685 131	724 874	723 327	718 085	736 633	706 828
Reserves	4	–	–	–	–	–	–	–	–	–	–
Minorities' interests		–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	5	762 338	753 465	701 988	684 881	685 131	724 874	723 327	718 085	736 633	706 828

NC082 !Kai! Garib - Table A7 Budgeted Cash Flows

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates, penalties & collection charges		84 300	76 075	15 766	7 810	8 810	1 786	786	26 219	27 320	28 651
Service charges		–	71 472	73 301	87 288	72 277	74 170	50 077	73 755	82 239	86 278
Other revenue		–	1 035	1 566	8 527	9 124	9 586	6 545	9 095	9 538	10 003
Government - operating	1	41 390	48 571	50 936	53 467	53 467	53 425	39 846	55 402	55 133	57 448
Government - capital	1	17 110	25 081	29 336	22 112	23 112	25 314	24 746	24 214	25 465	25 627
Interest		8 414	7 499	8 093	8 516	8 670	9 077	6 187	7 920	8 253	8 655
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		(118 635)	(148 143)	(163 201)	(84 606)	(86 367)	(130 505)	(72 494)	(138 871)	(156 823)	(164 957)
Finance charges		(1 853)	(997)	(2 320)	(1 011)	(1 820)	(1 300)	(693)	(1 859)	(1 856)	(1 912)
Transfers and Grants	1	(13 021)	(11 121)	(20 499)	(5 280)	(13 102)	(12 178)	(7 810)	(5 743)	(5 872)	(6 054)
NET CASH FROM/(USED) OPERATING ACTIVITIES		17 705	69 471	(7 021)	96 822	74 171	29 375	47 190	50 132	43 397	43 737
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		(469)	–	2 485	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors		–	4 197	424	(5 421)	(5 421)	(543)	(543)	–	–	–
Decrease (increase) other non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	(67)	(67)	–	–	–	67	–
Payments											
Capital assets		(9 687)	–	(26 969)	(23 929)	(23 929)	(35 698)	(35 698)	(24 405)	(24 899)	(25 401)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(10 156)	4 197	(24 061)	(29 417)	(29 417)	(36 241)	(36 241)	(24 405)	(24 832)	(25 401)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	(1 047)	10	(1 010)	(1 010)	–	–	–	–	–
Borrowing long term/refinancing		–	13 084	–	9 586	9 586	–	–	–	–	–
Increase (decrease) in consumer deposits		–	16	56	1 600	1 600	20	20	–	–	–
Payments											
Repayment of borrowing		7 246	–	(2 815)	–	–	(358)	(358)	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		7 246	12 053	(2 750)	10 176	10 176	(338)	(338)	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD		14 795	85 721	(33 832)	77 581	54 929	(7 204)	10 611	25 727	18 565	18 336
Cash/cash equivalents at the year begin:	2	(30 227)	(34 130)	14 559	–	–	(37 743)	(37 743)	–	25 727	44 292
Cash/cash equivalents at the year end:	2	(15 433)	51 591	(19 273)	77 581	54 929	(44 946)	(27 132)	25 727	44 292	62 628

NC082 !Kai! Garib - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash and investments available											
Cash/cash equivalents at the year end	1	(15 433)	51 591	(19 273)	77 581	54 929	(44 946)	(27 132)	25 727	44 292	62 628
Other current investments > 90 days		18 547	(36 965)	(18 403)	(74 179)	(51 528)	31 385	13 571	(22 070)	(40 427)	(58 488)
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		3 114	14 626	(37 676)	3 402	3 402	(13 562)	(13 562)	3 657	3 865	4 141
Application of cash and investments											
Unspent conditional transfers		5 171	6 922	4 830	–	–	2 723	4 269	–	–	–
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2										
Other working capital requirements	3	31 880	11 769	9 446	13 683	14 247	45 526	48 787	(11 407)	(8 673)	(6 938)
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		37 051	18 690	14 275	13 683	14 247	48 248	53 056	(11 407)	(8 673)	(6 938)
Surplus(shortfall)		(33 937)	(4 064)	(51 951)	(10 282)	(10 846)	(61 810)	(66 617)	15 064	12 538	11 078

NC082 !Kai! Garib - Table A9 Asset Management

Description	Ref	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
CAPITAL EXPENDITURE										
Total New Assets	1	8 499	–	26 969	23 929	23 929	35 698	24 405	24 899	25 401
Infrastructure - Road transport		2 656	–	–	–	–	–	–	–	–
Infrastructure - Electricity		2 781	–	–	–	–	–	–	–	–
Infrastructure - Water		3 040	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Infrastructure		*8 477*	–	–	–	–	–	–	–	–
Community		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	26 906	23 905	23 905	35 636	24 383	24 870	25 368
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6	–	–	–	–	–	–	–	–	–
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		23	–	63	25	25	63	22	29	33
Total Renewal of Existing Assets	2	1 188	–	–	–	–	–	–	–	–
Infrastructure - Road transport		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		–	–	–	–	–	–	–	–	–
Infrastructure - Water		–	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6	1 188	–	–	–	–	–	–	–	–
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	–	–	–	–	–	–
Total Capital Expenditure	4									
Infrastructure - Road transport		2 656	–	–	–	–	–	–	–	–
Infrastructure - Electricity		2 781	–	–	–	–	–	–	–	–
Infrastructure - Water		3 040	–	–	–	–	–	–	–	–
Infrastructure - Sanitation		–	–	–	–	–	–	–	–	–
Infrastructure - Other		–	–	–	–	–	–	–	–	–
Infrastructure		*8 477*	–	–	–	–	–	–	–	–
Community		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	26 906	23 905	23 905	35 636	24 383	24 870	25 368
Investment properties		–	–	–	–	–	–	–	–	–
Other assets		1 188	–	–	–	–	–	–	–	–
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		23	–	63	25	25	63	22	29	33
TOTAL CAPITAL EXPENDITURE - Asset class	2	9 687	–	26 969	23 929	23 929	35 698	24 405	24 899	25 401
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Infrastructure - Road transport										
Infrastructure - Electricity										
Infrastructure - Water										
Infrastructure - Sanitation										
Infrastructure - Other										
Infrastructure		–	–	–	–	–	–	–	–	–
Community										
Heritage assets										
Investment properties		4 495	1 134	1 200	1 200	1 200	1 200	1 300	1 500	1 700
Other assets										
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		19	60	100	54	54	100	42	66	85
TOTAL ASSET REGISTER SUMMARY - PPE (WDV	5	4 514	1 194	1 300	1 254	1 254	1 300	1 342	1 566	1 785
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		33 457	35 682	43 250	7 255	4 071	1 357	–	–	–
Repairs and Maintenance by Asset Class	3	38 602	3 597	5 077	4 097	2 937	2 702	2 365	2 183	2 248
Infrastructure - Road transport		7 226	312	1 120	310	165	159	150	153	158
Infrastructure - Electricity		10 226	1 825	993	1 450	1 715	1 501	1 035	1 056	1 087
Infrastructure - Water		16 171	599	1 801	955	700	679	600	612	630
Infrastructure - Sanitation		–	90	20	10	35	26	15	36	37
Infrastructure - Other		–	12	1	10	–	–	45	–	–
Infrastructure		*33 624*	*2 838*	*3 936*	*2 735*	*2 615*	*2 365*	*1 845*	*1 856*	*1 912*
Community		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6, 7	4 978	759	1 141	1 362	322	337	520	326	336
TOTAL EXPENDITURE OTHER ITEMS		72 059	39 279	48 327	11 352	7 008	4 059	2 365	2 183	2 248
Renewal of Existing Assets as % of total capex		*12.3%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*

CAPITAL NEEDS SURVEY

CAPITAL BUDGET 2015/2015 - NEEDS SURVEY MARCH 2015

		Vote Number	Description	Department		Budget 2015/16	Employee	Motivation
1	MM	9701/4021/0000	-Furniture and Fittings;	Municipal Manager		200 000.00	J Syster	Office are operational and staff members need equipment
1	MM	9701/4122/0000	Computer Equipment;	Municipal Manager		250 000.00	J Syster	Office are operational and staff members need equipment
1	MM/IA		FURNITURE AND EQUIPMENT;			75 000.00	D Petrus	Furniture for Internal Audit Unit
2	COUNCIL	9703/4021/0000	-Furniture and Fittings;	Council General				
2	COUNCIL	9703/4122/0000	Computer Equipment;	Council General				
3	FS	9713/4021/0000	-Furniture and Fittings;	Financial Services				
3	FS	9713/4024/0000	Vehicles;	Financial Services				
3	FS	9713/4121/0000	FURNITURE AND EQUIPMENT;	Financial Services				
3	FS	9713/4122/0000	Computer Equipment;	Financial Services				
3	FS	9713/4141/0000	-Finance:Valuation Roll;	Financial Services				
3	FS	9713/4152/0000	IP Phone system;	Financial Services				
4	IT	9727/4122/0000	Computer Equipment;	Information Technology				
5	CORP	9729/4021/0000	-Furniture and Fittings;	Corporate Services		50 000.00	W Swart	Aankoop/vervanging van meubels/toerusting
5	CORP		TOOLS AND EQUIPMENT;			15 000.00	F Basson	Aankoop van matwasser vir Biblioteke/waterfilters/herstel van water coolers
5	CORP		Vehicles;			280 000.00	F Basson	aankoop van Bakkie-Training in Komberley, biblioteke besoek in verskillende dorpe
6	TRAFFIC	9745/4444/0000	-Testing Station : Kakamas;	Traffic				
6	TRAFFIC		New K53Testing Station - Kakamas			650 000.00	A Plaag	To offer the community a better service and facilities
6	TRAFFIC		Extention to the Traffic Office - Kakamas			450 000.00	A Plaag	Store roo and extra office
6	TRAFFIC		FURNITURE AND EQUIPMENT;			3 500.00	A Plaag	2 x Liaseer kaste
6	TRAFFIC		CCTV Kamera - Kakamas			3 500.00	A Plaag	Beveiliging van Kakamas Kantoor
			2 x sedan traffic patrol vehicles			340 000.00	A Plaag	To perform traffic patrol and other traffic related functions
7	WORKSHOP	9757/4561/0000	FURNITURE AND EQUIPMENT;	Workshop				
7	WORKSHOP		Vehicles;				P E De Klerk	voorman nie 'n bakkie-kakamas-parte gaan optel-uitgaan en herstel op sites
7	WORKSHOP		Computer Equipment;				P E De Klerk	rekenaar en fax geriewe is nodig om te help met parte bestel-orders fax
7	WORKSHOP		TOOLS AND EQUIPMENT;				P E De Klerk	Heavy duty aircompressors nodig, sockets, cleaning equipment, jacks and accessories

CAPITAL BUDGET 2015/2015 - NEEDS SURVEY MARCH 2015

		Vote Number	Description	Department		Budget 2015/16	Employee	Motivation
8	ROADS	9765/4024/0000	Vehicles;	Roads And Stormwater				
8	ROADS		CBY257NC			200 000.00	B Andrews	Ou voertuig moet afgeskryf word - nuwe voertuig aankoop-huidiglik geen voertuig
8	ROADS		Vehicles;			200 000.00	B Andrews	10ton trokkie vir Parke en Begrafplase
8	ROADS		Vehicles;				H Malgas	Voertuig tekort- Gebruik tans eie voertuig/2xBakkies/trekker met Sleepwa/water trok/grassnyer/roller
8	ROADS	9765/4621/0000	TOOLS AND EQUIPMENT;	Roads And Stormwater				
8	ROADS		TOOLS AND EQUIPMENT;			30 000.00	B Andrews	Spuit-aparaat om leeftyd van paaie te verleng
8	ROADS		TOOLS AND EQUIPMENT;			100 000.00	B Andrews	Begarfplaase se toilette moet omhein word
8	ROADS		TOOLS AND EQUIPMENT;			100 000.00	B Andrews	Waterstelsel by Sportsgronde moet herstel word
8	ROADS	9765/4641/0000	PAVEMENTS;	Roads And Stormwater				
							H Malgas	Sportgronde in Kenhardt moet omhein word
							H Malgas	Concrete Menger
9	ELEC	9767/4021/0000	-Furniture and Fittings;	Electricity		30 000.00	V Coetzee	
9	ELEC	9767/4024/0000	Vehicles;	Electricity		1 600 000.00	V Coeetzee	4 x bakkies & cherry picker of trailer vir kenhardt
9	ELEC	9767/4122/0000	Computer Equipment;	Electricity		40 000.00	V Coeetzee	
9	ELEC	9767/4621/0000	TOOLS AND EQUIPMENT;	Electricity		240 000.00	V Coeetzee	Toets aparaat van kardinale belang
						50 000.00	V Coeetzee	Aanbou van nuwe kantoor- Sit huidiglik in 'n hok!

CAPITAL BUDGET 2015/2015 - NEEDS SURVEY MARCH 2015

		Vote Number	Description	Department		Budget 2015/16	Employee	Motivation
10	WA	9769/4024/0000	Vehicles;	Water				
10	WA		Vehicles;			200 000.00	ND Matthys	Monitering van Reservoirs/Vervoer van Plant Controllers-Kakamas
10	WA		Vehicles;			210 000.00	F Maasdorp	Nuwe voertuig-Lennertsville Watersuiwerings
10	WA		Vehicles;			210 000.00	P Maasdorp	Nuwe voertuig-Keimoes
10	WA		Vehicles;			200 000.00	C Gouws	Nuwe Bakkie-Keimoes
10	WA		Vehicles;			200 000.00	AJ Raman	Nuwe voertuig- Aanlegte moet gemonitor word. Transport na Khamkiri
10	WA		Vehicles;			200 000.00	M Isaks	Nuwe Voertuig-Kenhardt-Gebruik tans privaat voertuig om by sites uit te kom
10	WA	9769/4122/0000	Computer Equipment;	Water				
10	WA		Computer Equipment;			9 000.00	ND Matthys	Rekenaar, Printer, Fax, Fotostaat masjien-Admin/Tydstate/Tikwerk
10	WA		Computer Equipment;			4 000.00	J De Wee	Labtop and Modem/Telefoon
10	WA		Computer Equipment;			6 000.00	P Maasdorp	Labtop
10	WA		Computer Equipment;			9 300.00	C Gouws	Labtop and Modem
10	WA		Computer Equipment;			4 300.00	W Moeng	Nuwe Printer en Simkaart
10	WA		Computer Equipment;			9 000.00	AJ Raman	Labtop-tik van verslae-blue and green drop/tydstate/admin
10	WA	9769/4621/0000	TOOLS AND EQUIPMENT;	Water				
10	WA		TOOLS AND EQUIPMENT;			15 000.00	ND Matthys	Yskas/Microgolf oond/Radio-Procees Controllers werk Skofte
10	WA		TOOLS AND EQUIPMENT;			30 000.00	ND Matthys	2 x Lockers(6 werkers)-Klere en Dokumente in te bêre
10	WA		TOOLS AND EQUIPMENT;			210 000.00	ND Matthys	Toets-apparaat-Waterkwaliteit toets/Veiligheids borde
10	WA		TOOLS AND EQUIPMENT;				AJ Raman	Omheining vir Water-aanlegte in Lutzburg/Cilliers/Vredesvalei vir veiligheid van eiendom
10	WA		TOOLS AND EQUIPMENT;				M Isaks	watermeters/generator/hoë mast lig/back-up pompe/general assets
10	WA		Buildings			150 000.00	ND Matthys	Opgradering van Suiwerings-geboue en nuwe Stoor
10	WA		FURNITURE AND EQUIPMENT;			100 000.00	ND Matthys	Stoel vir kantoor
11	WW	9771/4621/0000	TOOLS AND EQUIPMENT;	Waste Water				
11	WW		Vehicles;	Riool		280 000.00	J Booysen	BVL234NC-Hele engin moet vervang word-stel nuwe voertuig voor
11	WW		Vehicles;	Riool			J Booysen	2 x nuwe Riool trokke
11	WW		Vehicles;				N Matthys	BZN275NC - nuwe voertuig aankoop/Trekkers/laaigraaf-Kenhardt
11	WW		Vehicles;				N Matthys	BZM892NC-Drein Trok Kenhardt-Buite werking
11	WW		Computer Equipment;	Riool			J Booysen	Copy Machine
11	WW		Computer Equipment;				N Matthys	
11	WW		FURNITURE AND EQUIPMENT;	Riool			J Booysen	Yskas vir Kombuis/boekrak-kas/2xStoele
11	WW		TOOLS AND EQUIPMENT;	Riool			J Booysen	4 x Riool Pompe/pype
11	WW		TOOLS AND EQUIPMENT;				N Matthys	Omheining vir Stortingsterrein in Kenhardt
11	WW		Vehicles;	Waste			J Booysen	2 x Vullistrokke/3 x Vullis-trekkers ook Voertuie vir Riemvasmaak/Vredesvalei/1400 Bakkie vir Voorman

CAPITAL BUDGET 2015/2015 - NEEDS SURVEY MARCH 2015

		Vote Number	Description	Department	Budget 2015/16	Employee	Motivation
12	TP	9772/4462/0000	-Blaauwskop Dev;	Town Planning			
12	TP	9772/4465/0000	Dev Erven: Kakamas-EIA;	Town Planning			
12	TP	9772/4468/0000	Dev Erven:Keimoes EIA water;	Town Planning			
12	TP		FURNITURE AND EQUIPMENT;		50 000.00	V Mc Pherson	Consulting room-furniture
12	TP		TOOLS AND EQUIPMENT;		2 000.00	V Mc Pherson	Lazeer measuring tool
12	TP		Vehicles;		250 000.00	V Mc Pherson	Single Cab- Townplanner and Inspectors
12	TP		Computer Equipment;		250 000.00	V Mc Pherson	Computer Software/software to implement SPLUMA-to execute planning in towns
13	PAD	9775/4721/0000	FURNITURE AND EQUIPMENT;	Planning and Development			
13	PAD	9775/5441/0000	DEVELOPMENT OF STANDS: ALL T	Planning and Development			
14	PMU	9777/4122/0000	Computer Equipment;	Project Management Unit			
14	PMU		Computer Equipment;			AJP Wells	Desktop computer/mobile printer/external harddrives/digital camara/projector/ms prof software
14	PMU		FURNITURE AND EQUIPMENT;			AJP Wells	filing cabinets/4 x chairs/ 4 x steel tables-increase in docs to be archives-induction of new employees-projects
14	PMU		Vehicles;			AJP Wells	1400 bakkie with canopy-collection of info from sites
15	MIG	9805/5042/0000	FEASIBILITY STUDY: BULKWATER	MIG			
15	MIG	9805/5046/0000	FEASIBILITY STUDY: SANITATIO	MIG			
15	MIG	9805/5047/0000	FEASIBILITY STUDY: SOLID WAS	MIG			
15	MIG	9805/5052/0000	ACCESS ROAD: AUGRABIES;	MIG			
15	MIG	9805/5053/0000	ACCESS ROAD: MARCHAND;	MIG			
15	MIG	9805/5054/0000	ACCESS ROAD: ALHEIT;	MIG			
15	MIG	9805/5055/0000	FEASIBILITY STUDY: CEMENTERI	MIG			
15	MIG				896 372.00	AJP Wells	AUGRABIES: DEVELOPMENT OF NEW CEMETRY-MIS FORM ID-229894
15	MIG				1 603 165.00	AJP Wells	LENNERTSVILLE: DEVELOPMENT OF NEW CEMETRY-MIS FORM ID-229898
15	MIG	9805/5057/0000	High Mast Lights: Bloemsmond	MIG			
15	MIG	9805/5058/0000	High Mast Lights: Lennertsvi	MIG			
15	MIG	9805/5059/0000	High Mast Lights: Augrabies;	MIG			
15	MIG	9805/5060/0000	capital pmu;	MIG			
15	MIG	9805/5061/0000	High Mast Lights W\Sand;	MIG			
15	MIG	9805/5066/0000	Bulk Water: Marchand;	MIG	7 869 970.00	AJP Wells	MARCHAND:UPGRADING OF EXTERNAL WATER SUPPLY-MIS FORM ID: 229510
15	MIG	9805/5067/0000	Bulk Water: Warmsand;	MIG	5 845 516.00	AJP Wells	WARMSAND:UPGRADING OF EXTERNAL WATER SUPPLY-MIS FORM ID: 229748
15	MIG	9805/5068/0000	Bulk Water: Alheit;	MIG			
15	MIG	9805/5070/0000	Access Road: Lennertsville;	MIG			
15	MIG	9805/5077/0000	Internal Water- L\ville;	MIG			
15	MIG	9805/5078/0000	Blaauwskop Access Roads;	MIG	300 000.00	AJP Wells	R/NC/10262/14/14
15	MIG	9805/5079/0000	Upgrade internal Roads: Keim	MIG			
15	MIG	9805/5080/0000	AUGRABIES: UPGRADE WATER NET	MIG			
15	MIG	9805/A361/0000	AUGRABIES: UPGRADINGS BULK W	MIG			
15	MIG	9805/A362/0000	CILLIE: UPGRADING BULK WATER	MIG	1 674 489.00	AJP Wells	W/NC/10259/12/13
15	MIG	9805/A363/0000	LUTZBURG:UPGRADINGS BULK WAT	MIG	2 520 599.00	AJP Wells	W/NC/10258/12/13
15	MIG	9805/A365/0000	IMPL RESULTS OF FS SOLID WAS	MIG			
15	MIG	9805/A366/0000	HIGH MASS LIGHTING WARD 8;	MIG			
15	MIG	9805/A367/0000	HIGH MASS LIGHTING WARD 1&2;	MIG			
15	MIG	9805/A368/0000	HIGH MASS LIGHTING LENNERTSV	MIG			
15	MIG	9805/A369/0000	IMPL RESULTS OF FS CEMENTERI	MIG			
16	HOUSING	9813/5181/0000	271 Sub-Ekon Huise;	COGHTA			